

## Unlocking Low-Cost Lending for Electric Twoand Three-Wheelers Scaling Lessons from Electric Two- and Three-Wheeler Markets

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## Three Conditions Fundamental to Mobilizing Electric Twoand Three-Wheeler Financing

Three aspects have played a critical role in the growth and development of the electric two- and three-wheeler segment. These aspects create the necessary supportive market conditions for scaling financing and encouraging private investment.



### Supportive government policies



### The Challenge of Compounding EV Asset and Borrower Risk

Risk Type	Description	
<b>Counterparty Risk</b> Linked with the borrower's ability to repay their Ioan	Most drivers/owners of two- and three-wheelers come from low-income backgrounds and are new to credit with limited collateral to offer against the loan. Secondly, EV-focused fleet operators (especially those running electric three-wheelers), mobility, battery, and charging- focused startups are new in the market and have aggressive expansion plans posing risks.	Similar risk for ICE & EVs
<b>Product Risk</b> Associated with batteries and charging technologies that are new to the market	EVs have a higher product risk as the technology is nascent compared with ICE. Several OEMs are new to the market and yet to establish themselves financially like ICE OEMs.	Higher risk in EVs
<b>Operation Risk</b> Arises when the vehicle is not functional due to the paucity of charging service stations & mechanics	EVs have fewer parts, which reduces expected maintenance costs. However, the lack of mechanics who can repair EVs as opposed to ICE vehicles contributes to operational risks for EVs. Additionally, constraints regarding public charging access compared to the fuel stations contribute to higher operational risk.	Higher risk in EVs
<b>Repossession Risk</b> Linked with the identification of the vehicle location and retrieval in case of default	EVs can lower the repossession risk as they can be equipped with a telematics device that of default of fers the vehicle's location in real-time. However, a specific legal protocol must be followed to retrieve the vehicle from the identified location, which takes time.	
Residual Value Risk he difficulty in reselling a repossessed EV in case of default EVs have high residual risk as the market for secondary sales has yet to be developed to the level of ICE vehicles.		Higher risk in EVs

## Three Reinforcing Approaches to Mobilize EV Financing



**Concessional Finance** – this type of financing provides capital with terms that are not typically available in private commercial markets, where investors expect a market rate of return on their investments.

Examples – concessional loans, partial risk-sharing guarantee



**De-Risking Measures** – aimed at reducing, managing, or reallocating risks between market actors these measures can instill market confidence.

Examples – telematics data, secondary sales market development, product quality assurance, collections, expanded insurance coverage, repossession, insurance



**Specific Business Models** – aimed towards re-allocating financial risks and mobilizing investments by conducting business in a manner that more equitably shares risks amongst financiers, fleet operators, OEMs, and end-consumers.

Examples – leasing, mobility as a service models

## Loan Guarantees/ partial risk sharing



Concessional capital provider provides grant or on lends to program administrator



Program administrator development finance institute In case loan is not paid the by the end consumer to the financer the guarantee is invoked to cover loss per stipulations

guarantee facility.





Local finance institution provides a loan to end consumers

**Local Financer** 



Loan repayment with interest

Participating Actors in India

Program administrator

takes on currency risk and

can provide matching

capital backing

Shell Foundation | 🥯

Concessional Capital Providers Program administrator development finance institute



**Local Financers** 

End Consumer:

RMI – Energy. Transformed.

## Loan guarantees can lead to savings for borrowers



### Realized Interest Savings per Cargo Electric Three-Wheeler Loan



Source: RMI Analysis based on terms and conditions of the initial facility

Monetized

Benefits

Driving

Scale

### De-Risking Lending for a Brisk EV Uptake: A Practical Guide on Key De-Risking Measures for Electric Two-and Three-Wheelers in India

Туре	De-risking measures	Description	Impact on financers expected loss
General Measures	Collections System	Financiers build a hybrid collection system to handle digital and cash payments and digital reminders, integrating it with the loan management system.	<ul> <li>A digital collection system aligned with borrowers' revenue generation and spending patterns can help financiers manage their customer risk</li> </ul>
	Repossession System	Financiers strengthen their vehicle repossession ability, reducing the time it takes to locate and retrieve a vehicle from a defaulted borrower.	• A strong on-ground repossession team and clear procedural practices can reduce the repossession time
	Insurance	Financiers prioritise lending to vehicles with comprehensive insurance over the loan duration and incentivise borrowers to take on additional EV-specific insurance products.	<ul> <li>Insurance offers a safeguard for the borrower and the lender, as it enables both parties to recoup capital in case the EV is damaged or rendered unusable</li> </ul>
EV Specific Measures	Telematics Data	Financiers use telematics data to understand vehicle utilisation to assess driver income, identify the vehicle's location in case of default and evaluate battery health to establish residual value.	<ul> <li>Telematics data can help financiers assess the borrower's ability to repay an EV loan</li> <li>The use of telemetric data reduced the time to locate a vehicle in instance of default</li> </ul>
	Secondary Sales Market	Financiers work to obtain a high residual value for repossessed EVs in the secondary market via tie-ups with EV ecosystem actors.	• The existence of an EV secondary market would make financiers confident to provide loans to the segment as they would be assured of recouping value through resale
	Product Quality Assurance	Financiers prioritise lending to vehicles supported by OEMs offering quality assurance through warranties (at least until the loan tenure), after-sales services and financial guarantees in case of product failure.	• Extended warranties and strong after-sale services have been found to reduce loss given default

# What Will it Take to Achieve Affordable Financing for Borrowers?



### Improved lending terms for electric two- and three-wheeler loans

RMI – Energy. Transformed.

## Adapting finance de-risking to Nigeria



RMI is bringing lessons learned in India to rural e2W demonstrations and collaboration on national e-mobility strategy with Nigeria's Energy Transition Office

## Insight: Cost advantages of e2W suggest explosive nearterm growth can also occur in Nigeria



<sup>2</sup>W adoption rates based on the weighted average of 100 km and 150 km range EV two-wheelers. 4W adoption rate based on weighted average of sedans and SUVs with a range of 250 km and 350 km respectively.

- RMI's preliminary TCO analysis shows electric vehicles are currently lower cost options than petrol and CNG
- If an enabling regulatory environment is provided, EV growth will be rapid

#### RMI – Energy. Transformed.

## Insight: After driving >50,000 kilometers, data shows rural e2Ws save compared to petrol two-wheelers in Nigeria

- At Nigeria's current energy prices, EV drivers spend nearly 6x less on fuel for every kilometer compared to petrol vehicles
- EVs cost  $\sim$ 2.5x more up front
- Once charging is available and a highmileage use case identified, the 'total cost of ownership' (TCO) analysis hinges on cost of capital for drivers
- Expanding the EV fleet could increase minigrid sales and transport cost savings



#### RMI – Energy. Transformed.

Preliminary analysis subject to change with new pilot data. Assuming 24% interest rate on EV finance, 7-year vehicle life, \$0.90/L petrol, \$0.18/kWh electricity.



## Thank You!

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